

# Building our future together **Strategic Plan 2017-2022**



#### Vision

Our vision is a community of confident, compassionate and engaged citizens who think globally, act responsibly and collaborate successfully to create a humane world.

# **Mission**

To provide a world-class Montessori education that promotes academic excellence and prepares children and young adults to engage the world as active citizens and successful leaders.

# Values

Respect

Independence

Compassion

Global Citizenship

**Critical Thinking** 

Creativity

Community



#### STRATEGIC PRIORITY 1

Educating students, fostering citizens

#### **INITIATIVES:**

- Adhere to Montessori philosophy and curriculum while offering innovative modes
  of instruction
  - Maintain CCMA accreditation and pursue affiliation or accreditation with relevant non-Montessori educational bodies that promote excellence in education
  - Ensure program meets government regulations, while maintaining the integrity of the program
- Ensure our school is desirable and accessible to a diverse population
  - Advance enrolment management functions to ensure a large number of suitable applicants apply each year
- Explore resources and systems available that align with Montessori philosophy and invest in those that support the needs of our students

# STRATEGIC PRIORITY 2

Building school community, supporting our families

# **INITIATIVES:**

- · Encourage a culture of support
  - Develop a Volunteer Action Plan to formalize and enhance volunteerism at the school.
- Build stronger relationships with our families
  - Develop strategies to ensure strong relationships with families through communication and collaboration



- Partner with parents to ensure a shared understanding of their expectations and needs and in return present opportunities for their engagement and support of the school community
- Build on existing processes and solutions for excellence in external and internal communications
  - Pursue and implement new technology solutions that allow for easy data gathering and relationship-building

# STRATEGIC PRIORITY 3

Investing in faculty and staff

# **INITIATIVES:**

- Attract and retain outstanding faculty and staff
  - Develop a Human Capital Plan to enhance opportunities, total compensation and succession
  - Foster a culture supporting relevant and effective professional learning for faculty and administrators; provide leadership and development opportunities as appropriate
  - Conduct annual assessments of faculty, administration and programs to ensure ongoing professional and academic excellence over and above legislative and regulatory requirements

#### STRATEGIC PRIORITY 4

Preparing the environment, improving facilities and infrastructure INITIATIVES:

- Create and maintain excellent facilities
  - Ensure facilities reflect the Montessori culture and current research in optimal learning environments



- Maintain current facilities, internally and externally, for short term needs and compliance with regulations
- Conduct a review of current facilities, including an inventory of physical assets, and determining the full cost of operations for future planning

# **STRATEGIC PRIORITY 5**

Ensuring our future, an optimal financial model

#### **INITIATIVES:**

- Develop a strong culture of financial giving to support the mission and work of the school to the benefit of all children
- Develop a long-term financial plan that considers existing facilities
- Explore alternative revenue generation models and sources and include those that can be utilized

# STRATEGIC PRIORITY 6

Collaborating and sharing the value of Montessori

#### **INITIATIVES:**

- Extend the awareness of the benefits of Montessori philosophy/education beyond our school to help build a stronger community
  - Explore and develop outreach strategies to advocate for a better understanding of Montessori in the broader community
  - Empower our parents, staff, faculty, students, alumni, and volunteers as ambassadors of Montessori education